## Environment

			FY2021	FY2022	FY2023	FY2024
CO₂ emission	Scope1	t-CO <sub>2</sub>	_	—	—	-
	Scope2	t-CO <sub>2</sub>	124	133	162	969
	Scope 1, 2 CO₂ emissions intensity	t-CO <sub>2</sub> /100				
	(per revenue)	million yen	0.49	0.39	0.40	1.90
	Scope3	t-CO <sub>2</sub>	48,525	56,939	71,491	112,439
	Total CO₂ emission	t-CO <sub>2</sub>	48,649	57,072	71,653	113,408
Electricity consumption	Electricity consumption	kwh	347,779	368,167	382,624	2417750.0

\*Scope1,2 Data covers RAKSUL INC.and its consolidated subsidiaries

\*Scope1 measures the carbon dioxide emission of gas consumption in the office

\*Scope2 measures the carbon dioxide emission of electricity consumption in the office

\*CO2 emission coefficient is calculated using the latest emission coefficients published by each electric power company.

\*Calculation method: CO<sub>2</sub> emission / revenue (JPY 100MM)

\*Scope3 measures greenhouse gas emissions from corporate activities in the supply chain

\*Scope3 Data covers RAKSUL INC.

### Social

#### Employees

			FY2022	FY2023	FY2024
number of employees	Overall	Persons	526	533	929
	Male	Persons	306	295	436
		%	58.2%	55.3%	46.9%
	Female	Persons	220	238	493
		%	41.8%	44.7%	53.1%
	Non-Japanese	Persons	65	92	85
		%	12.4%	17.3%	9.1%
	Engineers and designers	Persons	174	181	221
		%	33.1%	34.0%	23.8%
	Non-Japanese	Persons	-	-	75
		%	-	-	33.9%
	Regular employees	Persons	432	449	643
		%	82.1%	84.2%	69.2%
	Non-regular employees	Persons	94	84	280
	(Number of contractual employees and part-time workers)	%	17.9%	15.8%	30.8%
Number of new employees	Overall	Persons	163	132	173
hired (Regular employees)	Male	Persons	100	79	10
		%	61.3%	59.8%	61.8%
	Female	Persons	63	53	66
		%	38.7%	40.2%	38.2%
	中途Overall	Persons	154	114	15
	中途Male	Persons	93	64	96
		%	60.4%	56.1%	61.9%
	中途Female	Persons	61	50	59
		%	39.6%	43.9%	38.1%
Average age	Overall	years old	34	32.9	36.03
	Male	years old	34.1	33.6	36.12
	Female	years old	33.1	33.4	35.90
Employee age status	Under 30 years old	Persons	127	135	141
(Regular employees)		%	29.4%	30.1%	21.9%
	30 - 39 years old	Persons	215	225	298
		%	49.8%	50.1%	46.3%
	40 - 49 years old	Persons	85	78	165
		%	19.7%	17.4%	25.7%
	50 - 59 years old	Persons	3	8	38
		%	0.7%	1.8%	5.9%
	60 years old or older	Persons	2	3	:
		%	0.4%	0.7%	0.2%
Average years of service		years	2.42	2.5	4.0
	Male	years	2.13	2.3	3.6
	Female	years	2.95	3.2	4.6
Number of managers	Overall	Persons	86	82	93
	Male	Persons	70	63	73
		%	81.4%	76.8%	78.5%
	Female	Persons	16	19	20
		%	18.6%	23.2%	21.5%
Percentage of female employe	es above a certain grade	%	13.4%	16.3%	18.2%
Percentage of female directors	5	%	25.0%	37.5%	37.5%
Annual paid leave utilization r	ate	%	61.0%	70.6%	68.5%
Gender pay gap	Overall	%	51.1%	49.2%	49.2%
	Regular employees	%	55.0%	52.3%	54.3%
	Non-regular employees	%	95.9%	80.2%	42.1%
Average annual salary	Overall	yen	6,310,506	7,030,103	6,945,53
-	Male	yen	-	-	9,195,552
	Female	yen	-	-	4,691,90
Childcare leave usage rate	Overall	%	88.5	77.3%	74.19
0	Male	%	72.7%	71.4%	41.79
	Female	%	100.0%	87.5%	100.0%
		%	15.7%	14.1%	17.4%
Turnover ratio					/
Turnover ratio	Voluntary Turnover	%	100%	100%	100%

 Ratio of employees with disabilities
 %

 \*Data covers consolidated companies and overseas development bases

\*Data covers RAKSUL INC., and NOVASELL INC. for "Number of managers", "Percentage of female employees at a certain grade ", "PAnnual paid leave utilization rate", and "Gender pay gap"

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\*Data covers RAKSUL INC. for "Percentage of female directors", "Average annual salary", "Childcare leave usage rate", and "Turnover ratio"

\*"Employment rate of persons with disabilities is a figure from RAKSUL INC.s Report on Employment Status of Persons with Disabilities

\*Gender pay gap: A ratio of the average salary of female employees to the average salary of male employees, based on the calculation of the average annual salary

(total salary divided by headcount) for each employee category

\*The main reasons for wage gaps for regular employees:

- High proportion of female employees in customer support positions, which have different remuneration structure

- High proportion of male employees in engineering positions, which have relatively high wage levels

\* "-" indicates that the data is not disclosed due to the difficulty of collecting historical data as a result of a change in the data acquisition category

#### **Employee training**

			FY2022	FY2023	FY2024	Eligible employees
Total training hours hours		hours	4,709	3,845	5,551	Full-time employees, contract employees, part-time employees, outsourced workers, temporary staff
Annual training hours per emplo	byee	hours	-	-	11.9	Full-time employees, contract employees, part-time employees, outsourced workers, temporary staff
Percentage of total employees receiving training %			-	-	100%	Full-time employees, contract employees, part-time employees, outsourced workers, temporary staff
Training & Development Expenditure JPY MM			-	-	15.3	employees, outsourced workers, temporary stan
New employee training	Number of participants	Persons	171	125	157	Full-time employees, contract employees, part-time employees
(midcareer and new graduates)	Attendance rate	%	100%	100%	100%	employees
	Total training hours	hours	171	125	1,273	
Language training	Number of participants	Persons	35	59	34	Managerial positions / Applicants
	Total training hours	hours	3,926	2,938	2,652	
	Average annual training	hours	112	50	78	
	hours per employee Average annual training		144	95	127	
	days per employee	days				
Management training	Number of participants	Persons	8	16		Managerial positions
	Attendance rate	%	100%	100%	93.4%	
	Total training hours	hours	48	112	170	
Diversity training	Number of participants	Persons	295	0	0	Full-time employees, contract employees, part-time employees
	Attendance rate	%	56%	0	0	
	Total training hours	hours	295	0	0	
Inconscious bias training	Number of participants	Persons	18	58	0	Full-time employees, contract employees, part-time employees
	Attendance rate	%	100%	100%	0	
	Total training hours	hours	27	87	0	
nformation security training	Number of participants ①	Persons	484	539	643	Full-time employees, contract employees, part-time employees, outsourced workers, temporary staff
	Attendance rate	%	100%	100%	100%	employees, outsourced workers, temporary stan
	Total training hours	hours	242	269.50	321.50	
	Number of participants 2	Persons	0	627	740	Full-time employees, contract employees, part-time
	Attendance rate	%	0	100%	100%	employees, outsourced workers, temporary staff
	Total training hours	hours	0	314	370	
Ethics and Compliance Training	-	hours	2 times in	8 times in	765	
Insider trading prevention	Number of participants	Persons	total 0	total 0	432	Full-time employees, contract employees, part-time
more trading prevention				0		employees
	Attendance rate	%	0		100%	
	Total training hours	hours	0	0	216	
Harassment	Number of participants	Persons	0	0	472	Full-time employees, contract employees, part-time employees
	Attendance rate	%	0	0	100%	
	Total training hours	hours	0	0	236	
Healthy ways of working	Number of participants	Persons	0	0	441	Full-time employees, contract employees, part-time employees
	Attendance rate	%	0	0	100%	
	Total training hours	hours	0	0	221	
Labor management	Number of participants	Persons	0	0	92	Managerial positions
	Attendance rate	hours	0	0	100%	
	Total training hours	%	0	0	92	

\*Data covers RAKSUL INC., and NOVASELL INC

\*Training hours per person are calculated by dividing the total number of training hours per year by the number of employees, including temporary staff, as of the end of July 2024

\*Language training and Data security training covers RAKSUL INC., DANBALL ONE INC., NOVASELL INC., India/Vietnam entities

\*Management training and Unconscious Bias training will be sequentially taken from upper management

\* "-" indicates that the data is not disclosed due to the difficulty of collecting historical data as a result of a change in the data acquisition category

# Governance

			FY2021	FY2022	FY2023	FY2024
Number of female directors	Number of directors		11	12	8	8
	Number of femal	e directors	2	3	3	3
	(%)		18.2%	25.0%	37.5%	37.5%
Number of attendance at meetings	Number of meetings held		14	15	13	13
of the Board of Directors	Number in					
	Matsumoto	attendance	14	15	13	13
		(%)	100%	100%	100%	100%
		Number in				
	Nagami	attendance	14	15	13	13
		(%)	100%	100%	100%	100%
		Number in				
	Miyauchi	attendance	14	14	12	13
		(%)	100%	93%	92%	100%
	Kobayashi	Number in	11	15	10	12
	KODayashi	attendance	11		13	13
		(%)	100%	100%	100%	100%
	Murakami	Number in attendance		12	13	13
	Mulakann	(%)		100%	100%	100%
		Number in	_	100%	100%0	100%
	Mori	attendance	14	15	13	13
		(%)	100%	100%	100%	100%
		Number in				
	Kotosaka	attendance	14	14	13	13
		(%)	100%	93%	100%	100%
		Number in				
	Utsunomiya	attendance	14	15	13	13
		(%)	100%	100%	100%	100%
Number of attendance at meetings	Number of meet	ings held	14	14	14	14
of the Audit & Supervisory Committee		Number in				
	Mori	attendance	14	14	14	14
		(%)	100%	100%	100%	100%
		Number in				
	Kotosaka	attendance	14	14	14	14
		(%)	100%	100%	100%	100%
		Number in				
	Utsunomiya	attendance	14	14	14	14
		(%)	100%	100%	100%	100%
Number of attendance at meetings	Number of meetings held		-	-	-	9
of the Nomination Committee	Kobayashi	Number in attendance				9
	Robayasin	(%)		_		100%
		Number in				100%
	Kotosaka	attendance	_	_	_	9
		(%)		_	_	100%
		Number in				10070
	Utsunomiya	attendance	_	_	_	9
		(%)	_	_	_	100%
		Number in				
	Matsumoto	attendance	_	-	-	7
		(%)	_	-	-	78%
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Number of attendance at meetings	Number of meetings held		-	-	-	7
of the Remuneration Committee	Number in					
	Kobayashi	attendance		-	-	7
(voluntary committee)		(%)	-	-	-	100%
		Number in				
	Kotosaka	attendance		-	-	7
		(%)	-	-	-	100%
		Number in				
	Utsunomiya	attendance		-		7
		(%)	-	-	-	100%
		Number in				
	Nagami	attendance	-	-	-	7
		(%)	-	-	-	100%
		Number in				
	Matsumoto	attendance		-	-	4
		(%)		-	-	57%

\*For directors who were appointed during the fiscal year, the number in attendance (%) shown are after the appointment